

A stylized graphic featuring two large, light blue classical columns on either side. In the center, a city skyline is depicted with various buildings in shades of brown, tan, and blue. The background is a dark blue gradient with white clouds. Several text boxes are overlaid on the scene: a green box at the top center, a large orange box below it, a dark blue box with white text and pencil icons, an orange box with white text, a light blue box with white text, and a green box at the bottom center. The entire graphic is framed by a thin orange border at the top and bottom.

THE KRESGE FOUNDATION

LEADING FROM LOCAL CIRCUMSTANCE:  
LESSONS FROM DETROIT

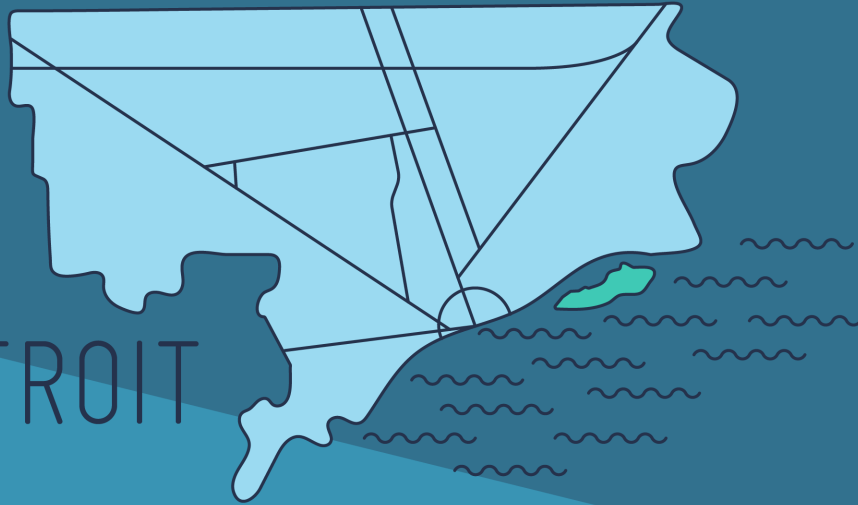
RIP RAPSON, PRESIDENT AND CEO

MEETING OF THE MINDS

COLLEGE FOR CREATIVE STUDIES, TAUBMAN CAMPUS

OCTOBER 1, 2014

DETROIT





RETIREE HEALTH CARE



UNDER-FUNDED  
PENSION  
OBLIGATIONS

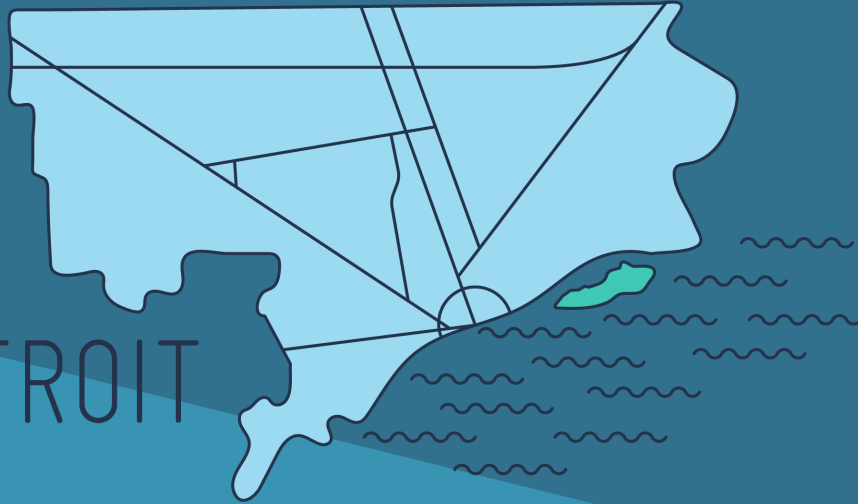


BOND-HOLDERS



ADJUSTMENT  
OF  
LONG-TERM  
DEBT

DETROIT







STRUCTURAL BUDGET  
DEFICIT



DECLINING TAX  
BASE



INEFFICIENT  
& INEFFECTIVE  
PUBLIC SERVICES



GOVERNMENTAL  
RESTRUCTURING



DETROIT



ADJUSTMENT  
OF  
LONG-TERM  
DEBT



GOVERNMENTAL  
RESTRUCTURING



RE-BUILDING  
QUALITY  
OF LIFE

PRIVATE SECTOR  
INVESTMENTS

PUBLIC SECTOR  
INVESTMENTS

PHILANTHROPIC  
INVESTMENTS

RE-BUILDING  
QUALITY  
OF  
LIFE



DETROIT



ADJUSTMENT  
OF  
LONG-TERM  
DEBT

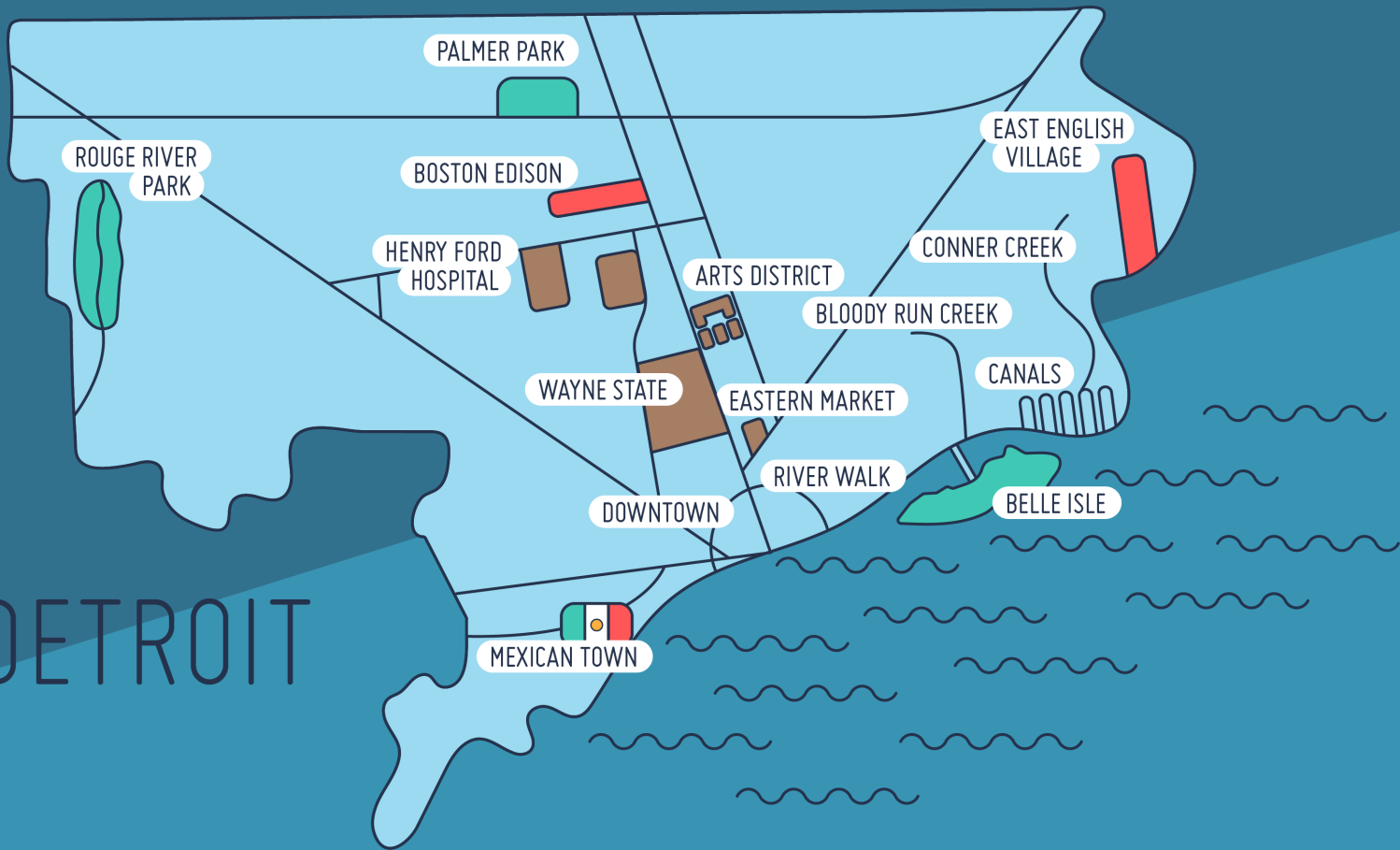


GOVERNMENTAL  
RESTRUCTURING

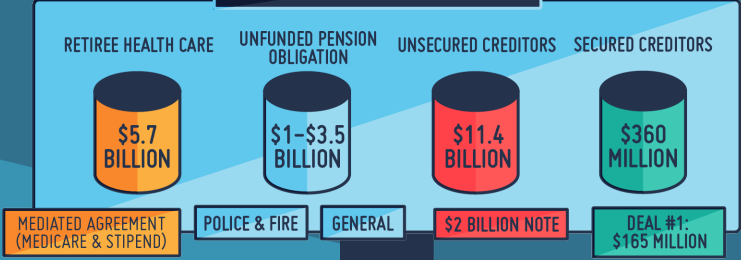


RE-BUILDING  
QUALITY  
OF LIFE

# DETROIT

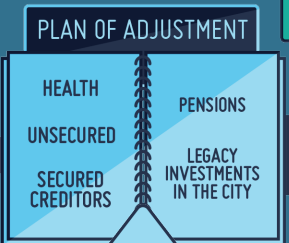


# SOURCES OF LONG-TERM DEBT



EMERGENCY MANAGER KEVYN ORR

ALL DEBT ADJUSTMENTS



CREDITORS REACTIONS

REVISIONS



FINAL BANKRUPTCY RULING



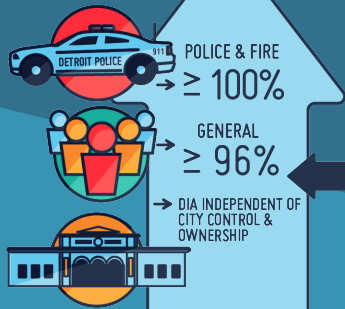
LAW SUIT THREATS



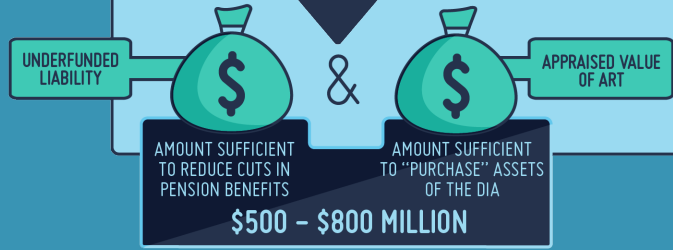
MICHIGAN CONSTITUTIONAL PROTECTION OF PENSIONS

CITY OWNERSHIP OF DETROIT INSTITUTE OF ARTS

ART TRUST



FOUNDATIONS' TERM-SHEET



FEDERAL MEDIATOR NEGOTIATION PROCESS

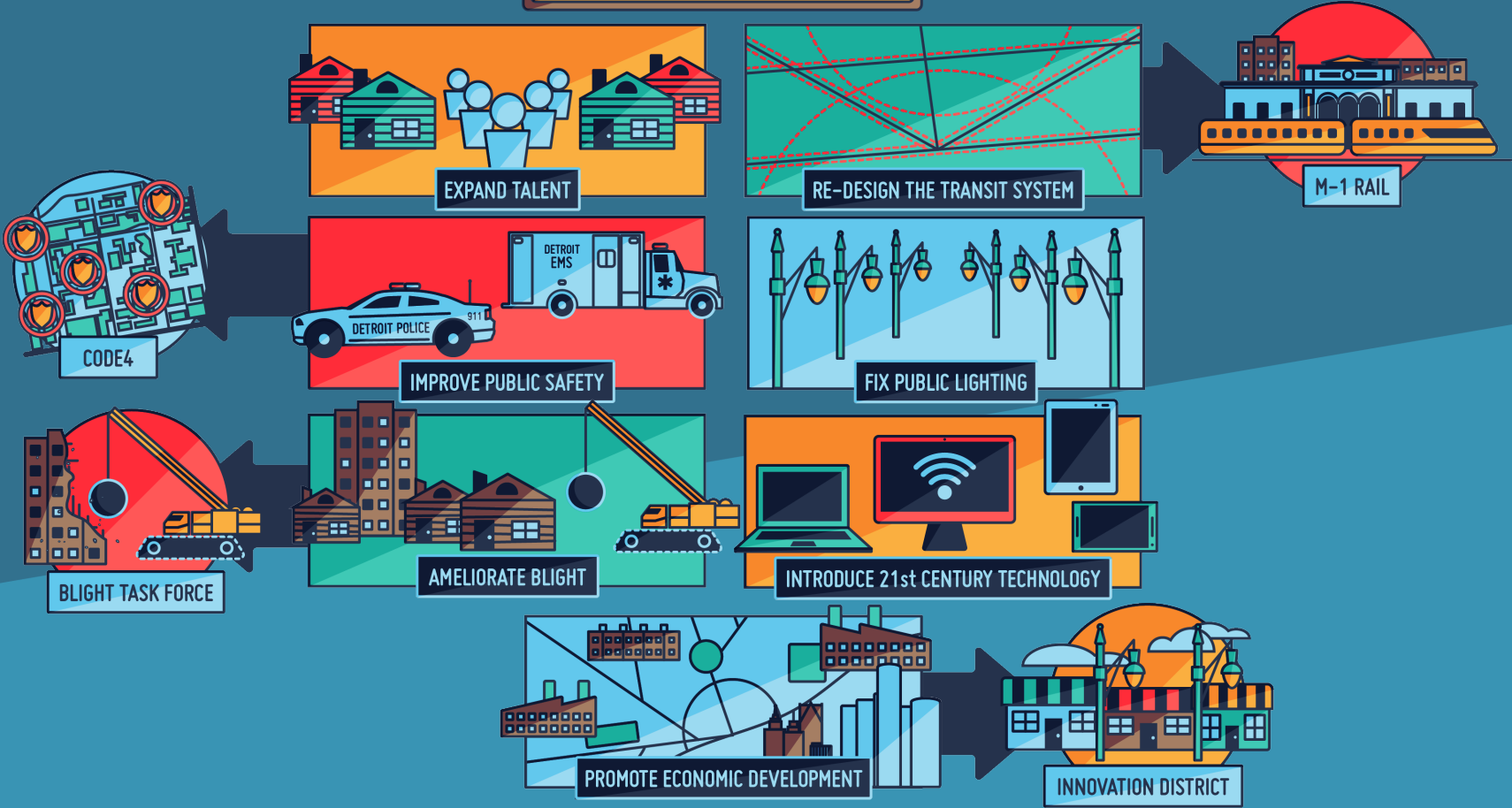
**STEP 1** KRESGE & FORD \$100+ MILLION EACH

**STEP 2** STATE OF MICHIGAN COMMITMENT \$350 MILLION

**STEP 3** DETROIT INSTITUTE OF ARTS COMMITMENT = \$100 MILLION

ADJUSTING LONG TERM DEBT: THE BANKRUPTCY

# RESTRUCTURING PUBLIC SERVICES: CITY GOVERNMENT



**EXPAND TALENT**

**RE-DESIGN THE TRANSIT SYSTEM**

**M-1 RAIL**

**CODE4**

**IMPROVE PUBLIC SAFETY**

**FIX PUBLIC LIGHTING**

**BLIGHT TASK FORCE**

**AMELIORATE BLIGHT**

**INTRODUCE 21st CENTURY TECHNOLOGY**

**PROMOTE ECONOMIC DEVELOPMENT**

**INNOVATION DISTRICT**

1

HELP SET LONG-TERM VISION &  
BROADEN THE CIVIC ALLIANCE

REBUILDING QUALITY OF LIFE:  
SIX ROLES PHILANTHROPY IS PLAYING

4

SERVE AS A GUARANTOR OF  
VALUE FOR PRIVATE MARKETS

2

CONTRIBUTE TO THE LONG-TERM  
CIVIC TALENT BASE

5

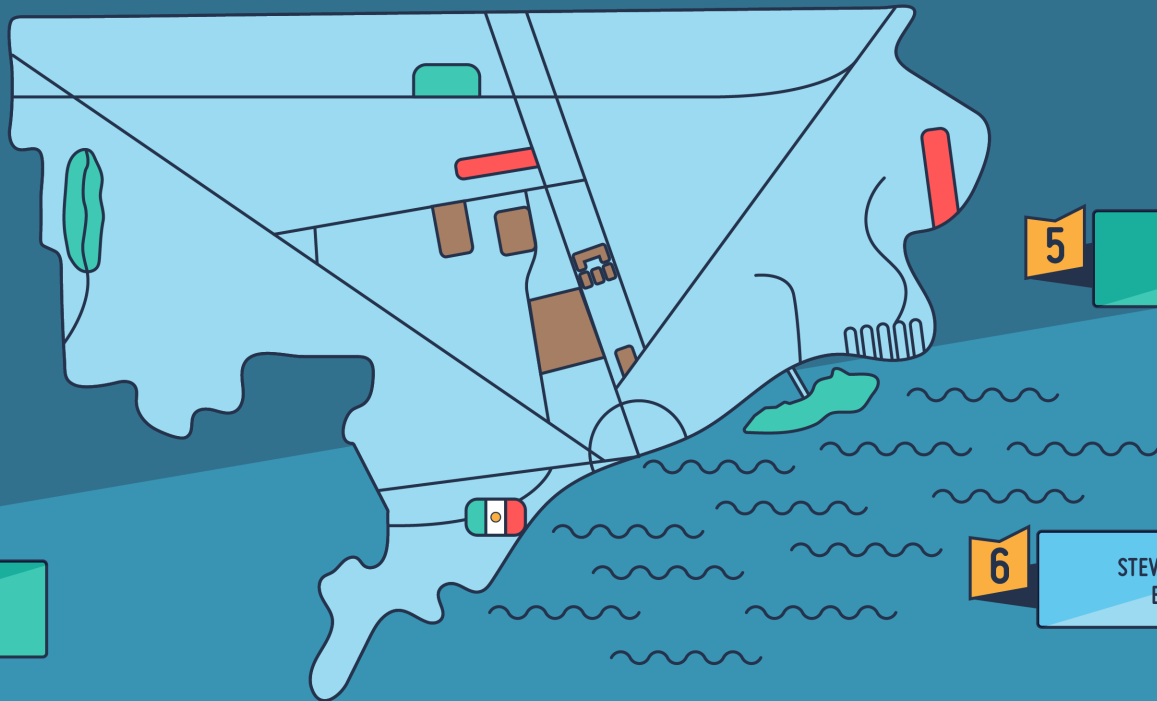
FUNCTION AS  
A SELLER

3

PROVIDE HIGH-RISK  
EARLY-STAGE CAPITAL

6

STEWARD FRAGILE  
ECOLOGIES





# REBUILDING QUALITY OF LIFE: SIX ROLES PHILANTHROPY IS PLAYING

1

HELP SET LONG-TERM VISION & BROADEN THE CIVIC ALLIANCE



DETROIT FUTURE CITY PLAN

2

CONTRIBUTE TO THE LONG-TERM CIVIC TALENT BASE

3

PROVIDE HIGH-RISK EARLY-STAGE CAPITAL

4

SERVE AS A GUARANTOR OF VALUE FOR PRIVATE MARKETS

5

FUNCTION AS A SELLER

6

STEWARD FRAGILE ECOLOGIES



# REBUILDING QUALITY OF LIFE: SIX ROLES PHILANTHROPY IS PLAYING

1 HELP SET LONG-TERM VISION & BROADEN THE CIVIC ALLIANCE

4 SERVE AS A GUARANTOR OF VALUE FOR PRIVATE MARKETS

2 CONTRIBUTE TO THE LONG-TERM CIVIC TALENT BASE

5 FUNCTION AS A SELLER



DETROIT REVITALIZATION FELLOWS PROGRAM

3 PROVIDE HIGH-RISK EARLY-STAGE CAPITAL

6 STEWARD FRAGILE ECOLOGIES



1

HELP SET LONG-TERM VISION & BROADEN THE CIVIC ALLIANCE

## REBUILDING QUALITY OF LIFE: SIX ROLES PHILANTHROPY IS PLAYING

4

SERVE AS A GUARANTOR OF VALUE FOR PRIVATE MARKETS

2

CONTRIBUTE TO THE LONG-TERM CIVIC TALENT BASE

5

FUNCTION AS A SELLER

3

PROVIDE HIGH-RISK EARLY-STAGE CAPITAL

6

STEWARD FRAGILE ECOLOGIES



WOODWARD CORRIDOR  
INVESTMENT FUND & NEI

1

HELP SET LONG-TERM VISION & BROADEN THE CIVIC ALLIANCE

## REBUILDING QUALITY OF LIFE: SIX ROLES PHILANTHROPY IS PLAYING

4

SERVE AS A GUARANTOR OF VALUE FOR PRIVATE MARKETS

2

CONTRIBUTE TO THE LONG-TERM CIVIC TALENT BASE



M-1 & RIVERWALK

5

FUNCTION AS A SELLER

3

PROVIDE HIGH-RISK EARLY-STAGE CAPITAL

6

STEWARD FRAGILE ECOLOGIES



1

HELP SET LONG-TERM VISION & BROADEN THE CIVIC ALLIANCE

## REBUILDING QUALITY OF LIFE: SIX ROLES PHILANTHROPY IS PLAYING

4

SERVE AS A GUARANTOR OF VALUE FOR PRIVATE MARKETS

2

CONTRIBUTE TO THE LONG-TERM CIVIC TALENT BASE

5

FUNCTION AS A SELLER



SPERLING/WHITE HOUSE PROCESS

3

PROVIDE HIGH-RISK EARLY-STAGE CAPITAL

6

STEWARD FRAGILE ECOLOGIES



1

HELP SET LONG-TERM VISION & BROADEN THE CIVIC ALLIANCE

## REBUILDING QUALITY OF LIFE: SIX ROLES PHILANTHROPY IS PLAYING

4

SERVE AS A GUARANTOR OF VALUE FOR PRIVATE MARKETS

2

CONTRIBUTE TO THE LONG-TERM CIVIC TALENT BASE

5

FUNCTION AS A SELLER

3

PROVIDE HIGH-RISK EARLY-STAGE CAPITAL

6

STEWARD FRAGILE ECOLOGIES



ARTS & CULTURE, EASTERN MARKET,  
& HUMAN SERVICES

THANK YOU

